



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

July 26, 2012

To: Supervisor Zev Yaroslavsky, Chair
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

On May 17, 2011, the Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to the Board. This amendment further stated that the Board “may delegate specific data sharing initiatives involving one or both of those departments.” On June 21, 2011, the Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index (EMPI); b) Enterprise Linkages Project (ELP), formerly known as Adult Linkages Project; c) Homeless Prevention Initiative (HPI) Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. The Board further instructed the Chief Executive Officer to:

1. Report back to the Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Outcomes of Youth Exiting Dependent Care initiative was completed during September 2011. The ELP is now operational, allowing the sharing of service utilization history and cost information about participants in the General Relief Program between the departments participating in the project. The HPI Cost Avoidance Studies (Project 50) has been completed, and a report was submitted to the Board on June 6, 2012. The Residential Placement Protocols is an ongoing initiative that has improved how the County addresses incidents of abuse and neglect of elder and dependent adults. Linkages is also an ongoing collaborative. The EMPI project continues to make forward progress with the draft proposed EMPI contract currently under review by Chief Information Office and counsels.

Attached is the quarterly report for the period of April 1 to June 30, 2012.

If you have any questions or need additional information, please contact Trish Ploehn at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:km

Attachment

c: Executive Office, Board of Supervisors
Chief Information Office
Children and Family Services
County Counsel
Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Linkages Project (ELP)
Goal of Effort	The ELP data warehouse allows the sharing of service utilization history and cost information among departments participating in this project. ELP links information on participants in the General Relief (GR) Program with information on the services provided to GR recipients by several County departments. Additionally, ELP provides de-identified information for use in the evaluation of program outcomes, and information on cost effective service delivery of County programs.
Departments/ Participants	Community and Senior Services (CSS), Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Health (DPH), Department of Public Social Services (DPSS), Probation Department (Probation), Sheriff's Department (Sheriff), and the Chief Executive Office (CEO).
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p>Chief Executive Office/Service Integration Branch: \$448,000</p> <p>Department of Public Social Services: \$1,152,000</p> <p>Chief Information Office/Information Technology Funds: \$600,000</p>
Costs incurred from April 1 to June 30, 2012	\$ 62,280
Cost incurred from project inception as of June 30, 2012	\$ 845,007
Current Contractor	SAS Institute Inc.
Purpose of Contract	Develop, implement, and maintain ELP. Upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch (SIB) to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Linkages Project (ELP)
Project Achievements	ELP was implemented on June 28, 2012. Authorized DPSS users have access to the system through a web-interface to enhance record retrieval, and facilitate the documentation process for GR participants transitioning to Supplemental Security Income (SSI). In addition, ELP also identifies GR participants who are frequent users of County services in order to provide targeted services and interventions that will result in the provision of enhanced and cost effective services for GR recipients.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	To conduct a cost benefit analysis and an evaluation on the cost effectiveness of providing housing and integrated supportive services to the most vulnerable chronically homeless adults living on the streets of Skid Row in downtown Los Angeles.
Departments/ Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff.
Project start date	July 2008
Projected end date	June 2012
Project Status	Completed
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from April 1 to June 30, 2012	\$15,000
Cost incurred from project inception as of June 30, 2012	\$85,333* *This amount includes administrative expenses other than the contract for consultant services
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Contract Start Date	July 2008
Contract End Date	June, 2012
Project Achievements	<p>The Project 50 cost benefit analysis demonstrated that the permanent supportive housing model is effective in reducing services costs for the chronically homeless population in the County of Los Angeles.</p> <p>Project 50 returned to the County more than the amount invested in the program, generating a surplus of \$4,774 per occupied unit over a two year period. Over the two-year study period, Project 50 yielded total cost offsets of \$3.284 million, which is 108 percent of the money the program actually spent (\$3.045 million) in providing its participants with permanent housing and supportive services.</p>

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of County services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, CEO, Chief Information Office (CIO), County Counsel, DCFS, DHS, DMH, and Internal Services Department (ISD).
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations for EMPI contract. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from April 1 to June 30, 2012	<p>\$70,173 of allocated funds for EMPI Project Manager</p> <p>No funds from current allocated project budget have been used</p>

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Master Person Index (EMPI)
Cost incurred from project inception as of June 30, 2012	\$150,365 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Current Contractor	Kforce Inc. (project management)
Purpose of Contract	Project Manager to have oversight over the implementation of the EMPI.
Contract Amount	\$299,000 Funding Sources: <i>DHS:</i> \$149,500 <i>DMH:</i> \$149,500
Contract Start date	November 2011
Contract End date	April 30, 2013
Project Achievements	Technical architecture is finalized. Vendor contract for software, services, support & maintenance is currently under review with counsels, with a revised estimate of late Summer 2012, at the earliest, to present to the Board for consideration and action.

Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	CEO, DHS, DMH, Probation, Regional Planning, Sheriff, Treasurer and Tax Collector, and non-County entities.
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	On-going initiative
Project Status	Current
Budget	No Budget was created for this initiative

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Residential Placement Protocols
Cost incurred from project inception as of June 30, 2012	Although there is no budget for this project, each department signatory to the MOU incurs costs for attending meetings, providing information, and making site visits as needed.
Current Contractor	None
Project Achievements	The formation of a multi-disciplinary team across County departments, City, State, and Federal agencies has improved how the County addresses incidents of abuse and neglect of elder and dependent adults through mutual cooperation and communication.

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an interdepartmental partnership between DCFS and DPSS, to address the common barriers that limit parents' ability to parent and to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	DCFS and DPSS
Project start date	Planning stages started in 2005; Implementation of the Linkages Pilot in DCFS Regional Offices and corresponding DPSS District Offices/GAIN Regions began in March 2006.
Project end date	Ongoing service coordination between DCFS and DPSS
Project Status	Current
Budget	<p>DCFS Share of Linkages Staffing Cost Budgeted FY 2011-12: \$615,000*</p> <p>DPSS Linkages Staffing Cost Budgeted FY 2011-12: \$1,693,065*</p> <p>Total Budget FY 2011-12: \$2,308,065*</p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV-E Waiver.</p> <p>*Note: Budget is for FY 2011-12 only. Previous reports contained budgets in this section dating back to project inception in 2005.</p>

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Linkages
Costs incurred from April 1 – June 30, 2012	DCFS: 169,795
	DPSS: 242,613
	Total 412,408
Cost incurred from project inception as of June 30, 2012	DCFS: 1,714,325
	DPSS: 5,263,157
	Consultants: 540,090*
	Total 7,517,572
	*Note: Correction made to Consultant Costs Figures for FY 2009-10 were inadvertently omitted from previous reports.
Current Contractor	Not Applicable
Project Achievements	There were no updates to Project Achievements for this Quarter.